

WORKING WITH OTHERS

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HOW TO CHALLENGE:	Start with the end in mind.	Value them as a person.	Keep the atmosphere safe.	Have all of the details.
HOW TO RELATE:	 <u>Be Direct</u>. Start with outcome, results or benefits. Only provide details as asked. Be quick and to the point. Offer a way for them to win. 	 Be Enthusiastic. Be positive & friendly. Provide praise. Validate their worth. Give them a feeling of "I respect you." Let them externally process. 	 Be Relational. Keep friendship. Be easy-going. Be low-key on objectives. Don't push. Let them respond at their own pace. 	 <u>Be Analytical</u>. Give clear facts. Present ideas objectively. Don't rush. Be specific and thorough. Let them internally process.
HOW TO PERSUADE:	 Key Question: WHAT? Focus on results/ bottom line first. Answer the question: "What are the benefits?" 	 Key Question: WHO? Provide emotion & be enthusiastic. Share testimonies of significant people. Answer the question: "Who else is doing this?" 	 Key Question: WHY? Maintain relational harmony by being friendly. Take time with them. Do not hurry them. Answer the question: "Why do you want to change things?" 	 Key Question: HOW? It is critical that it is done correctly. Take time to identify the specific steps to be taken. Answer their questions. Answer the question: "How do you want me to do this?"
HOW TO LEAD:	 Acknowledge what is needed. Then let them determine how they will accomplish it. Give them control. Let them be in charge of some part. 	 Affirm them before others. Seek their input about ideas, projects & people. Let them have fun. Allow them to work in a group. 	 Agree on working as a team. Keep harmony on the team while pursuing the goal. Let them work at their pace within time constraints. Keep relationships healthy. 	 Allow them to work on details. Seek their input about how to do it right. Maintain contact for follow-up questions. Allow them to do things right within constraints.
HOW TO DISSAGREE:	 Agree with their outcome. Then ask them why they feel their way is the best. Show how another approach would accomplish their goal in less time, money, etc. 	 Agree with their desire. Then ask them what options they considered. After time passes they may give up or lose their passion for their position. 	 Acknowledge needed change. Then affirm them that the disagreement/change will not cause conflict. Let them have time to process the change. 	 Acknowledge the facts. Then point how the change will produce a better result based upon the facts. Let them have time to process the facts and answer all questions.
HOW TO AFFIRM:	Affirm their outcomes or <u>accomplishments</u> .	Affirm them for their personal involvement.	Affirm their consistent and stable teamwork.	Affirm their precision and doing everything right.